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January 15, 2016

To Whom It May Concern:

I am writing this letter in support of Michelle Carpenter's pursuit of a teaching position in a music/band classroom. I have had the pleasure of having Michelle as a student in *Secondary School Planning and Instruction* at Ohio University. In this course Michelle displayed a high level of intellectual independence and insightfulness. Michelle has shown an aptitude for critical and analytical thinking in the ways that she problem solves. Furthermore, Michelle works well with others and is not intimidated by projects that are purposely unstructured and open-ended. Indeed, Michelle looks for ways to improve how she serves the children in her classes while trying to make her classes more enriching and inclusive of all musical abilities. Michelle is organized, motivated to become a great music educator both vocally and instrumentally, and has the ability to communicate effectively both orally and in writing. Michelle is also committed to differentiating instruction so that she may positively impact the diverse make up of learners in her classroom.

As a prior building and central office administrator as well as Michelle's instructor, I would recommend Michelle Carpenter for any music/band position. If I can be of any further assistance in this process, please do not hesitate to contact me. I can be reached at (740) 593-0848 and my email address is beamp@ohio.edu.

Sincerely,

A handwritten signature in cursive script that reads 'Pamela C. Beam'.

Pamela C. Beam